

Candidate: Betty Penske

Assessment: Essential Service Worker (Short Version)

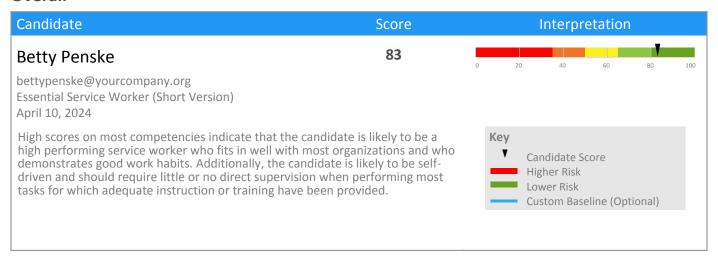
Completed: April 10, 2024 Prepared for: Susan Bookman

HR Avatar Data Collection Account

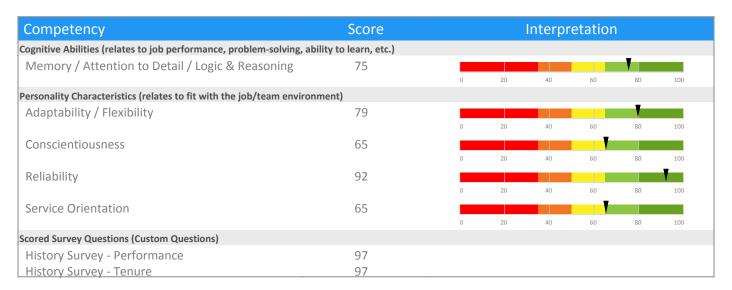
Test Results and Interview Guide

The Essential Service Worker (Short Version) assessment measures key factors related to high performance and tenure in this job. Attribute types measured vary by test, but can include cognitive ability, skills, knowledge, personality characteristics, emotional intelligence, and past behavioral history. This report includes a one page summary, followed by detailed results with an embedded interview guide. Note that these results should always be used as a part of a balanced candidate selection process that includes independent evaluation steps, such as interviews and reference checks.

Overall

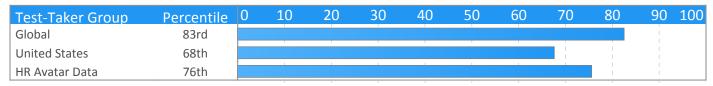


Competency Summary



Comparison

Percentile scores indicate how the candidate compares to other test-takers within various groups. The candidate scored equal to or better than the fraction of test-takers indicated by the percentile.





Assessment Overview

The HR Avatar Essential Service Worker Assessment is designed to help you hire low-level, rank-and-file service staff. The test provides a whole-person evaluation by measuring job-relevant cognitive ability, personality, knowledge, skills, and relevant behavioral history. Each component provides important data for hiring decisions.

Detail

Candidate: Betty Penske, bettypenske@yourcompany.org

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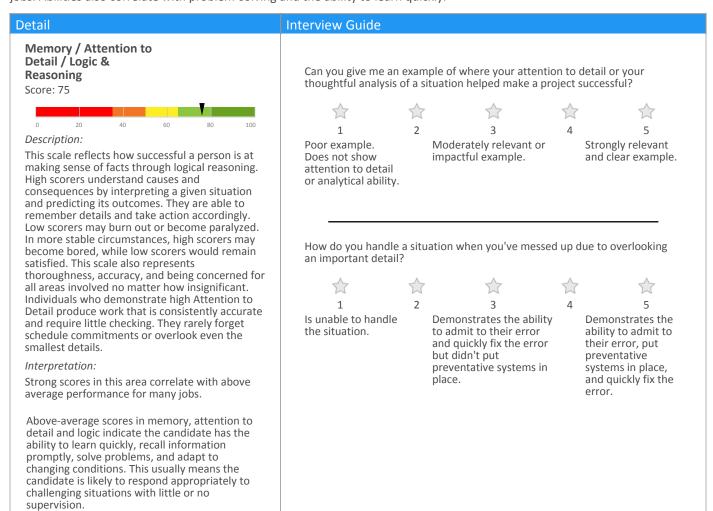
Authorized: April 10, 2024, by Susan Bookman, HR Avatar Data Collection Account, sue.bookman@richardson.biz

Started: April 10, 2024, 5:15:16AM EST Completed: April 10, 2024, 5:15:16AM EST

Overall Score: 83

Cognitive Abilities Detail

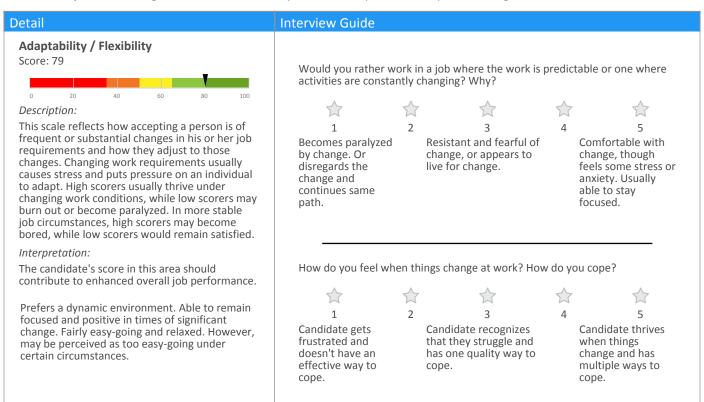
This section contains a list of job-related cognitive abilities that have been evaluated in a job-like context using HR Avatar's simulation technology. Studies have demonstrated that cognitive abilities are highly correlated with job performance for many jobs. Abilities also correlate with problem-solving and the ability to learn quickly.





Personality Characteristics Detail

This section contains a list of personality characteristics that are frequently associated with job performance. Remember, these are not skills and do not indicate the ability to do a job. Rather, they can be used to evaluate the candidate's fit with the general needs of the job and the organizational culture. Sample interview questions are provided to gather more information.



Detail

Conscientiousness

Score: 65



Description:

This scale reflects the amount of pride a person takes in producing quality work products. Additionally, it demonstrates the degree to which an individual will work hard to achieve goals and solve critical problems in the organization. High scores on this scale indicate a person will be diligent in their work and use all necessary sources to solve problems. Low scores on this scale indicate a person may be unenthusiastic about work and may struggle with complex tasks and challenges.

Interpretation:

The candidate's score in this area should contribute to enhanced overall job performance.

Takes pride in performing quality work. Motivated by challenging goals and tasks, financial reward, and/or recognition, and willing to work hard to succeed. Focused on understanding and following guidelines, personal achievement, and meeting or exceeding quality and production standards.

Interview Guide

Tell me about a time when you went above and beyond the call of duty to achieve a difficult goal or challenge. What motivated you to put forth the extra effort?



Poor or weak

extra effort.

example. No real

2

Moderate example. Some extra effort evident.

3



Strong example. Clearly applied extra effort. Well organized in approach.

5

How do you react when you are faced with obstacles while trying to achieve a goal? How do you overcome them?



1

3

4

,

Reaction: excited and ready

5

Candidate shows they are able to overcome the obstacle by putting in extra effort and being diligent.



Reaction: Overwhelmed

Struggles to come up with a clear way to overcome the obstacle and doesn't demonstrate hard work.



Reaction: ready but not excited

Candidate shows they are able to overcome the obstacle but only by doing the bare minimum.

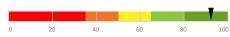




Detail

Reliability

Score: 92



Description:

This scale reflects the degree to which an individual is able to be trusted and maintain consistent quality performance. High scores on this scale indicate a person who can be trusted to do what they say, always follows through, and never breaks their promises. Low scores on this scale indicate a person who would likely brush off timelines and responsibilities, and is known for being inconsistent.

Interpretation:

The candidate's score in this area should contribute to enhanced overall job performance.

Responses indicate the candidate is trustworthy and likely to show consistent high performance. Can be expected to meet commitments regularly and to earn the respect of peers in doing so. Able to form strong, mutually supportive work relationships while reducing potential for workplace conflict.

Interview Guide

Describe a time when someone relied on you and you were successful.



Candidate has never been in this situation or has never been successful.



time someone relied on them for something easy and they followed through on that commitment.



Candidate describes a



Candidate describes a time someone relied on them for something substantial and they followed through on that commitment.

5

Describe a time when you were unable to follow through on a promise. How did you handle that situation? Why didn't you follow through?



Candidate was unable to follow through due to circumstances under their control. They did nothing to correct the situation.



3 Candidate was unable to follow through due to circumstances under their control. They apologized and regained the trust back.



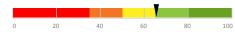
Candidate was unable to follow through due to circumstances out of their control. They apologized and regained the trust back.

W

5

Service Orientation

Score: 65



Description:

This scale reflects the degree to which an individual recognizes and meets customers' needs. High scores on this scale indicate a person who makes themself available for others and cares about them. They show a level of understanding, dedication, and the ability to be proactive. Low scores on this scale indicate a person who has difficulty recognizing the needs of others, often preoccupied with their personal needs, and may find some customers to be unreasonable.

Interpretation:

The candidate's score in this area should contribute to enhanced overall job performance.

Holds an above average desire to understand customer needs and do what it takes to resolve customer issues. Likely to deliver very good customer service that improves customer satisfaction and customer relationships and positively impacts the reputation of the organization. Demonstrates an above average level of understanding, dedication, and the ability to be proactive.

What appeals to you about being in a customer service role?

service role.



1 Doesn't find the role appealing.



3 Has quality reasoning for applying but doesn't show they will enjoy working in a customer





Ties their passions and skills into why they applied for a customer service role.

What is your experience with multitasking? How were you able to handle doing multiple things at once?



1

Has no or minimal multitasking experience. Is unable to handle doing multiple

things at once.



Has experience multitasking. Uses one quality skill to handle doing multiple things at once.





Has a lot of experience multitasking. Uses multiple quality skills to handle doing multiple things at once.



Scored Survey Detail

This section provides additional detail on the candidate's scored survey responses. Potential caution areas (if any) are specified in each detail section.

Detail	Interview Guide	9			
History Survey - Performance Score: 97 Description: Evaluates elements of the candidate's past work and education history to identify indications of high or low performance potential.	How does your less? How do y 1	work compare ou know?	with your peers	? Do you produc 4	ce more or \$\frac{\phi}{5}\$
	What kind of fe managers and	eedback have yo your peers?	u received abou	ut your performa	ance from your
History Survey - Tenure Score: 97 Description:	Review your last few jobs with me, explaining why you left the old job and what attracted you to the new one.				
Evaluates a candidate's past employment history and related factors for indications of potentially low job tenure.	1	2	3	4	5
	What is the longest distance you have had to commute to work? What did you do during the commute? How long did you keep that job?				
	1	2	3	4	5



Identity Confirmation Photos

The following photos of the candidate and any identification were uploaded during the assessment session.

Photo Analysis Results						
- Risk:	Medium risk of cheating based on image inconsistencies					
- Percent match among processed faces	100%					
- Total images processed	17					
- Total images with valid faces	14 (82%)					
- Total pairs of faces compared	13					
- Pairs in which faces matched	13 (100%)					









Pre/Post-Test Photo

ID Photo

In-Test Error Detected (No Face Detected)

In-Test Error Detected (No Face Detected)







In-Test Photo



In-Test Photo



In-Test Photo







Pre/Post-Test Photo



Report Preparation Notes

- Hiring decisions should never be based on a single source of information. The most effective use of this assessment report is as a part of a multi-faceted program of candidate evaluation that includes resume review, interviews, and reference checks.
- Overall vs Percentiles Scores: The overall score reflects the success in the test, based on the mean (average) and standard deviation of the test scores. The percentile score reflects the percentage of test-takers who scored equal or below this overall score. We recommend you use the Overall Score as your primary evaluation criteria. However, percentile scores can often be useful in comparing specific candidates against one another and with a group, such as for test takers in a certain organization or within a certain account.
- Note that comparison information is calculated based on completed instances of this assessment at that time the
 assessment is scored. As additional instances are completed, the comparative data may change. You can always update a
 report to the current values by clicking on "Recalculate Percentiles" within the online results viewing pages at
 www.hravatar.com.
- Most competency scores are norm-based, which means that they can be interpreted in terms of their distance from the average or mean score. For all scales, a score equal to the mean receives a score of 65 and scores above and below this value are set so that a score change of 15 equals one standard deviation.
- For linear competencies, higher is better across the entire scale. For these scales a score between 65 and 80 (light green) represents 0 to 1 standard deviation above the mean and a score above 80 (dark green) represents more than one standard deviation above the mean. Similarly, a score of 50 65 (yellow) represents 0 to 1 standard deviation below the mean, while a score of 35 50 (orange) equates to 1 to 2 standard deviations below the mean, and a score below 35 represents more than 2 standard deviations below the mean.
- Sim ID: 12219-1, Key: 0-0, Rpt: 68, Prd: 4629, Created: 2024-04-10 10:15 UTC
- UA: Mozilla/5.0 (Windows NT 6.3; Trident/7.0; Touch; rv:11.0) like Gecko



Score Calculation Detail

The following table provides a summary of how the overall score was calculated from the individual competency scores. Competency scores are calculated on a 0-100 scale by first calculating a Z statistic based on test-taker responses and then transforming the Z value to a scale with target mean and standard deviation. Certain competencies have a normal score distribution where it is best to be closest to the mean. For these competencies we modify the Z statistic by multiplying its absolute value by minus 1 for the overall score calculation. Next, to calculate the overall score, a weighted average of all modified competency Z statistics is computed and this weighted average is itself transformed to a Z statistic, which is then transformed to a score with the same target mean and standard deviation. Finally outlier scores are adjusted if they are below 0 or above 100.

Competency	Score	How applied to overall	Score Value Used	Weight (%)
Adaptability / Flexibility	79.9729	Z-Statistic	0.9982	8.3337
Conscientiousness	65.6511	Z-Statistic	0.0434	8.3337
History Survey - Performance	97.5285	Z-Statistic	2.1686	16.6663
History Survey - Tenure	97.6132	Z-Statistic	2.1742	16.6663
Memory / Attention to Detail / Logic & Reasoning	75.7325	Z-Statistic	0.7155	33.3327
Reliability	92.0292	Z-Statistic	1.8019	8.3337
Service Orientation	65.5189	Z-Statistic	0.0346	8.3337
Weighted Average of Cor		1.2021		
Mean applied to Raw We		0.0000		
Standard Deviation appli		1.0000		
Normalized Raw Score:		1.2021		
Mean:		65.0000		
Standard Deviation Used		15.0000		
Final Overall Score:		83.0320		



Notes

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