

Candidate: Betty Penske

Assessment: Technician - Automotive Service

Completed: July 27, 2024 Prepared for: Susan Bookman

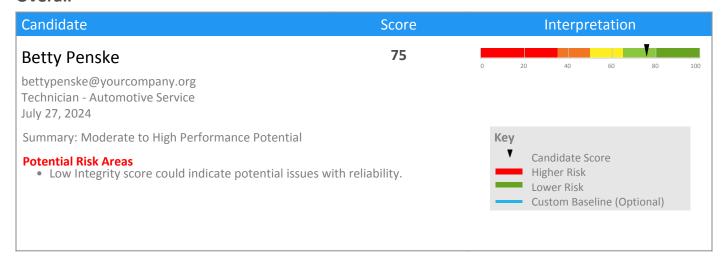
HR Avatar Data Collection Account

Test Results and Interview Guide

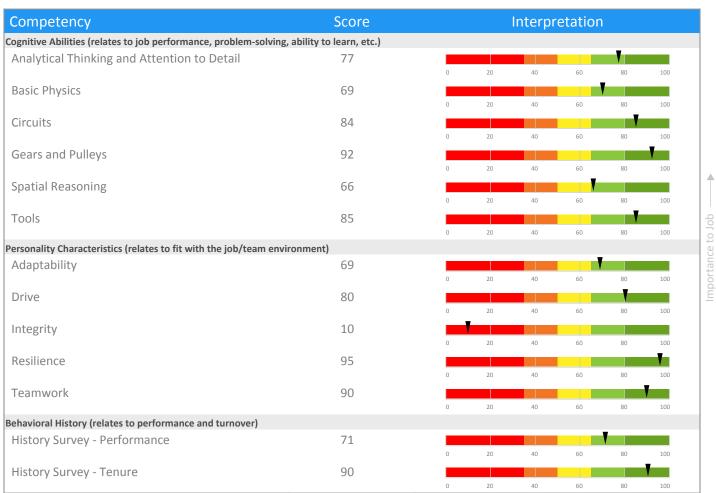
The Technician - Automotive Service assessment measures key factors related to high performance and tenure in this job. Attribute types measured vary by test, but can include cognitive ability, skills, knowledge, personality characteristics, emotional intelligence, and past behavioral history. This report includes a one page summary, followed by detailed results with an embedded interview guide. Note that these results should always be used as a part of a balanced candidate selection process that includes independent evaluation steps, such as interviews and reference checks.



Overall



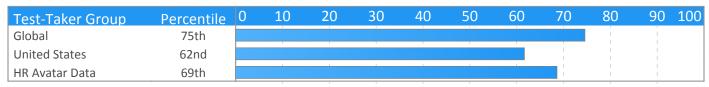
Competency Summary





Comparison

Percentile scores indicate how the candidate compares to other test-takers within various groups. The candidate scored equal to or better than the fraction of test-takers indicated by the percentile.





Candidate: Betty Penske, bettypenske@yourcompany.org

Assessment: Technician - Automotive Service

Authorized: July 27, 2024, by Susan Bookman, HR Avatar Data Collection Account, sue.bookman@richardson.biz

Started: July 27, 2024, 9:32:53AM EST Completed: July 27, 2024, 9:32:53AM EST

Overall Score: 75

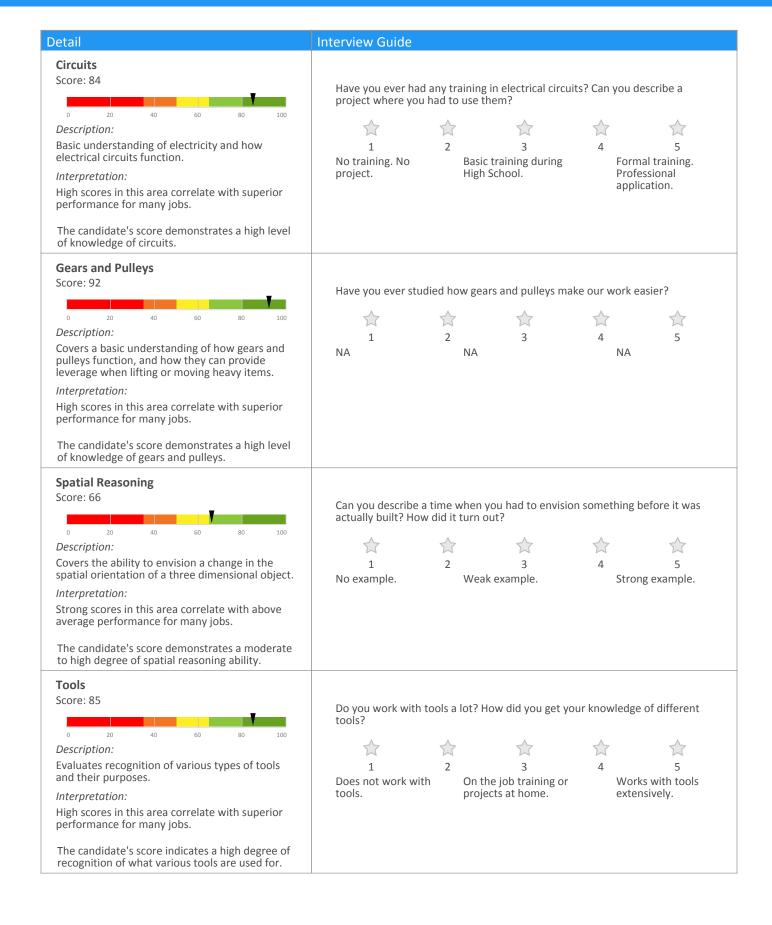
Cognitive Abilities Detail

This section contains a list of job-related cognitive abilities that have been evaluated in a job-like context using simulation technology. Studies have demonstrated that cognitive abilities are highly correlated with job performance for many jobs. Abilities also correlate with problem-solving and the ability to learn quickly.

Interview Guide Detail **Analytical Thinking and Attention to Detail** Can you give me an example of where your attention to detail or your Score: 77 thoughtful analysis of a situation helped make a project successful? 20 Description: 1 This scale indicates both the capacity to think in Poor example. Moderately relevant or Strongly relevant a thoughtful, discerning way, to solve problems, Does not show impactful example. and clear example. utilize resources, analyze data, and apply attention to detail attention to detail. Individuals who demonstrate or analytical ability. high amounts of analytical thinking are able to recognize patterns rapidly, navigate through problems, and resolve difficult problems systematically. Individuals who demonstrate high attention to detail produce work products that How do you handle a situation when you've messed up due to overlooking are consistently accurate and require little an important detail? checking. They rarely forget schedule commitments or overlook even the smallest details. Interpretation: Is unable to handle Demonstrates the ability Demonstrates the Strong scores in this area correlate with above average performance for many jobs. the situation. to admit to their error ability to admit to and quickly fix the error, their error, put but didn't put preventative Usually able to think in a thoughtful, discerning preventative systems in systems in place way. Capable of solving difficult problems, and quickly fix the place. planning many-featured tasks and projects, error. organizing multiple resources, and analyzing complex data with only occasional assistance. Usually able to quickly recall and use information when needed or appropriate. Additionally, can usually achieve a high degree of thoroughness and accuracy in work tasks. **Basic Physics** Score: 69 Have you ever taken a class in physics? Can you describe a time when your basic understanding of mass or momentum came in handy at work? 20 60 Description: Covers fundamental concepts of basic physics 3 1 including velocity, momentum, mass, and No training. No Basic High School Class. Higher level high leverage. school class or application of Some application in Interpretation: physics. workplace. college-level class. Clear example of Strong scores in this area correlate with above application. average performance for many jobs.

The candidate's score demonstrates a moderate to strong working knowledge of basic physics.

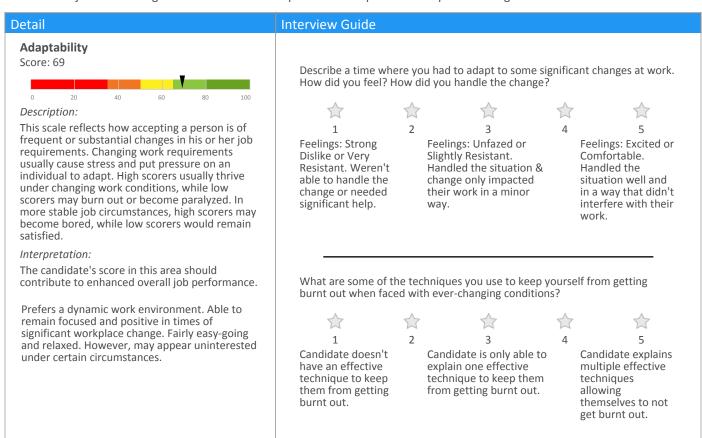






Personality Characteristics Detail

This section contains a list of personality characteristics that are frequently associated with job performance. Remember, these are not skills and do not indicate the ability to do a job. Rather, they can be used to evaluate the candidate's fit with the general needs of the job and the organizational culture. Sample interview questions are provided to gather more information.





Drive

Score: 80



Description:

This scale reflects the degree to which an individual will work hard to achieve goals and solve critical problems in the organization. High scores on this scale indicate a person will be diligent in their work and use all necessary sources to solve problems. Low scores on this scale indicate a person may be unenthusiastic about work and may struggle with complex tasks and challenges.

Interpretation:

The candidate's score in this area should contribute to enhanced overall job performance.

Highly motivated by challenging goals and tasks, financial rewards, and/or recognition, and willing to work very hard to succeed. Very focused on understanding guidelines, following the rules and personal achievement.

Interview Guide

Describe a time when you had some extra time available at work. How did you use this extra time?



Did not use their time in a beneficial way, or in a way that added value to the organization.



Used their time in a work related way, but those efforts didn't demonstrate hard work or added value (easy).



5

Used time in a beneficial way and added value to the organization. Showed ability to work hard and willingness to put in extra effort.

How do you react when you are faced with obstacles while trying to achieve a goal? How do you overcome them?



Reaction: Overwhelmed. Struggles to come up with a clear way to overcome the obstacle and doesn't demonstrate hard work.





Reaction: Ready but not excited. Candidate shows they are able to overcome the obstacle but only by doing the bare minimum.

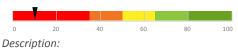


Reaction: Excited and ready. Candidate shows they are able to overcome the obstacle by putting in extra effort and being diligent.



Integrity

Score: 10



This scale reflects the degree to which an individual acts positively towards the organization, avoids unnecessary risk, and, simply put, does the right thing. High scores on this scale indicate a person will act in the organization's best interest, follow the rules, and work hard under limited supervision. Low scores on this scale indicate a person may engage in risk-taking behaviors, work to undermine the organization, and only do the bare minimum.

Interpretation:

The candidate's score in this area indicates risk of a negative impact on performance for some jobs. Additional probing is strongly recommended.

Distrusts the organization and management. Frequently assumes new ideas or changes will have a negative individual impact. Can be defensive regarding his or her own work, or show hostility towards management or company policies. May take unnecessary risks on the job.

Interview Guide

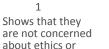
What circumstance(s) might cause you to withhold information from your supervisor? How would you judge whether doing so would be justified?



about ethics or

organizational

values/rules.



3

Explains only situational circumstances. Judgement does not stem from an ethical standpoint.



5

Explains only situational circumstances, or no circumstances. Judgement stems from ethical standards.

Do you think it's ever okay to withhold information from your supervisor? How would you judge whether doing so is okay or not?



Answer shows that they are not concerned about ethics or organizational values/rules.



Explains only situational circumstances. Judgement does not stem from an ethical standpoint.



5

Explains only situational circumstances, or no circumstances. Judgement stems from ethical standards.



Resilience

Score: 95



Description:

This scale reflects the degree to which an individual can withstand adversity, bounce back from difficult events, and be persistent in doing work tasks despite difficulties that come their way. High scores on this scale indicate a person will likely be able to deal with difficult situations with ease, perceive they have control over events in their life, and continue to push forward to achieve goals. Low scores on this scale indicate a person may claim that mistakes/failures were out of their control. Low scorers tend to not cope well with on-the-job stress and don't put in the extra effort to achieve success when obstacles come their way.

Please note that resilience is not a fixed trait. Unlike many other personality characteristics, resilience can be developed over time. Additionally, multiple factors can influence how resilient a person is within a specific situation. In recognition of these features, additional probing using suggested interview questions is strongly recommended.

Interpretation:

The candidate's score in this area should contribute to enhanced overall job performance.

Responses indicate that the candidate can effectively work through difficulties at work by exhibiting positive emotions, having control over the events, being proactive, remaining hopeful, and learning from the experience. Candidate can always be expected to push forward to achieve their goals, even when obstacles come their way.

Interview Guide

Describe a time when something at work/school didn't go as planned. How did you feel? How did it impact your work moving forward?



Feelings had a negative outlook. Event impacted their work in a negative way, they weren't able to learn from it or persevere.



Feelings are true to the situation. Event impacted their work in a negative way but were able to learn from it and persevere.



Feelings are true to the situation but with a positive outlook. The event impacted their work in a positive way or didn't impact their work at all.

How do you normally react to bad news?



They get upset and

don't know how to

work through the

challenges.



They get upset, however they see the positive outlook and have a plan to fix the challenges.



They are able to see the positive outlook in the long run and it doesn't impact their work.



Detail **Interview Guide Teamwork** Score: 90 Describe a time when you worked in a team. What was your role? How did you delegate tasks with the other team members? Description: This scale reflects the degree to which an 3 1 individual works well with teams and maintains They describe their They describe their role They describe their positive interpersonal relationships. High scores role in a way that in a way that doesn't role in a way that on this scale indicate a person will thrive in does not show show significance. shows significance. collaborative team settings and maintain highsignificance. Delegation tactics Delegation tactics were quality relationships with coworkers. Low scores Delegation tactics were efficient and efficient and helpful. on this scale indicate a person will prefer working were not efficient helpful. on individual projects and may struggle to or helpful. maintain close working relationships with colleagues. Interpretation: The candidate's score in this area should Do you prefer working in teams or by yourself? Why? contribute to enhanced overall job performance. Actively cultivates and maintains relationships. Able to quickly establish rapport with new acquaintances and accurately sense others' Response reflects They choose teams They feel they would feelings. Maintains positive relationships with or individual and work well in either rational reasons for colleagues and uses them to achieve work feel they would be environment but are why they prefer outcomes and meet goals. incapable of unable to back that up teams, individual, working in the with rational reasons. or both. They feel opposite they would work environment. well in either environment.

Behavioral History Detail

This section evaluates answers the candidate gave concerning his or her work-related history. Studies often show that a candidate"s past behavior often indicates his or her future behavior. Potential caution areas (if any) are specified in each detail section.

Continued on next page.



History Survey - Performance

Score: 71



Description:

Evaluates elements of the candidate's past work and education history to identify indications of high or low performance potential.

Interpretation:

The candidate's score indicates past behaviors that contribute to above average job performance.

Exhibits past behaviors and achievements that are likely to result in above average job performance.

The following potential performance risk areas were identified:

- Below average productivity history
- Below average performance reviews Further probing is recommended for each of these items.

Interview Guide

How does your work compare with your peers? Do you produce more or less? How do you know?











What kind of feedback have you received about your performance from your managers and your peers?











History Survey - Tenure

Score: 90



Description:

Evaluates a candidate's past employment history and related factors for indications of potentially low job tenure.

Interpretation:

The candidate's score indicates past behaviors that contribute to high job performance.

Exhibits behaviors likely to result in longer than average job tenure.

The following potential performance risk areas were identified:

- Frequent job changes
- Potential long commute

Further probing is recommended for each of these items.

Review your last few jobs with me, explaining why you left the old job and what attracted you to the new one.











What is the longest distance you have had to commute to work? What did you do during the commute? How long did you keep that job?



3







Identity Confirmation Photos

The following photos of the candidate and any identification were uploaded during the assessment session.

| Photo Analysis Results | |
|---------------------------------------|--|
| - Risk: | Medium risk of cheating based on image inconsistencies |
| - Percent match among processed faces | 100% |
| - Total images processed | 17 |
| - Total images with valid faces | 14 (82%) |
| - Total pairs of faces compared | 13 |
| - Pairs in which faces matched | 13 (100%) |









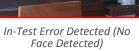
Pre/Post-Test Photo

ID Photo

In-Test Error Detected (No Face Detected)

In-Test Error Detected (No Face Detected)







In-Test Photo



In-Test Photo



In-Test Photo







Pre/Post-Test Photo



Report Preparation Notes

- Hiring decisions should never be based on a single source of information. The most effective use of this assessment report is as a part of a multi-faceted program of candidate evaluation that includes resume review, interviews, and reference checks.
- Overall vs Percentiles Scores: The overall score reflects the success in the test, based on the mean (average) and standard deviation of the test scores. The percentile score reflects the percentage of test-takers who scored equal or below this overall score. We recommend you use the Overall Score as your primary evaluation criteria. However, percentile scores can often be useful in comparing specific candidates against one another and with a group, such as for test takers in a certain organization or within a certain account.
- Note that comparison information is calculated based on completed instances of this assessment at that time the
 assessment is scored. As additional instances are completed, the comparative data may change. You can always update a
 report to the current values by clicking on 'Recalculate Percentiles' within the online results viewing pages at
 www.hravatar.com.
- Most competency scores are norm-based, which means that they can be interpreted in terms of their distance from the
 average or mean score. For all scales, a score equal to the mean receives a score of 65 and scores above and below this
 value are set so that a score change of 15 equals one standard deviation.
- For linear competencies, higher is better across the entire scale. For these scales a score between 65 and 80 (light green) represents 0 to 1 standard deviation above the mean and a score above 80 (dark green) represents more than one standard deviation above the mean. Similarly, a score of 50 65 (yellow) represents 0 to 1 standard deviation below the mean, while a score of 35 50 (orange) equates to 1 to 2 standard deviations below the mean, and a score below 35 represents more than 2 standard deviations below the mean.
- This assessment makes use of data from the Occupational Information Network (O*NET), which is funded by the U.S. Federal Government U.S. Department of Labor/Employment and Training Administration (USDOL/ETA) as a primary source of occupational information. The O*NET database contains information on hundreds of standardized and occupation-specific descriptors that are continually updated by ongoing research. These data are used in preparing descriptive information as well as setting relative weights between competencies used in calculating the overall score. For additional information about O*NET, visit http://www.onetcenter.org.
- O*Net Standard Occupational Code (SOC) Used: 49-3023.00
- O*Net Version: 26.3
- Sim ID: 15321-1, Key: 0-0, Rpt: 13, Prd: 6171, Created: 2024-07-27 14:32 UTC
- UA: Mozilla/5.0 (Windows NT 6.3; Trident/7.0; Touch; rv:11.0) like Gecko



Score Calculation Detail

The following table provides a summary of how the overall score was calculated from the individual competency scores. Competency scores are calculated on a 0-100 scale by first calculating a Z statistic based on test-taker responses and then transforming the Z value to a scale with target mean and standard deviation. Certain competencies have a normal score distribution where it is best to be closest to the mean. For these competencies we modify the Z statistic by multiplying its absolute value by minus 1 for the overall score calculation. Next, to calculate the overall score, a weighted average of all modified competency Z statistics is computed and this weighted average is itself transformed to a Z statistic, which is then transformed to a score with the same target mean and standard deviation. Finally outlier scores are adjusted if they are below 0 or above 100.

| Competency | Score | How applied to overall | Score Value Used | Weight (%) |
|--|---------|------------------------|------------------|------------|
| Adaptability | 69.2243 | Z-Statistic | 0.2816 | 5.7251 |
| Analytical Thinking and Attention to Detail | 77.2747 | Z-Statistic | 0.8183 | 8.5446 |
| Basic Physics | 69.8691 | Z-Statistic | 0.3246 | 8.0184 |
| Circuits | 84.8308 | Z-Statistic | 1.3221 | 8.0184 |
| Drive | 80.0906 | Z-Statistic | 1.0060 | 6.7775 |
| Gears and Pulleys | 92.0110 | Z-Statistic | 1.8007 | 8.0184 |
| History Survey - Performance | 71.5405 | Z-Statistic | 0.4360 | 9.6220 |
| History Survey - Tenure | 90.5331 | Z-Statistic | 1.7022 | 9.6220 |
| Integrity | 10.0000 | Z-Statistic | -3.6667 | 7.1774 |
| Resilience | 95.5843 | Z-Statistic | 2.0390 | 6.7775 |
| Spatial Reasoning | 66.1915 | Z-Statistic | 0.0794 | 8.0184 |
| Teamwork | 90.0794 | Z-Statistic | 1.6720 | 5.6620 |
| Tools | 85.2625 | Z-Statistic | 1.3508 | 8.0184 |
| Weighted Average of Co | | 0.7208 | | |
| Mean applied to Raw We | 0.0000 | | | |
| Standard Deviation appli | | 1.0000 | | |
| Normalized Raw Score: | | 0.7208 | | |
| Mean: | | | | 65.0000 |
| Standard Deviation Used: | | | | 15.0000 |
| Final Overall Score: | | | | 75.8114 |



Notes

(This area is intentionally blank - it's reserved as space for your notes.)