

Test Results and Interview Guide

Candidate: Assessment: Completed: Prepared for: **Richard Wantsajob** Personal Financial Advisor (Portuguese) February 22, 2025 Sara Maple Example Company

What's Included

- Overall Score
- Competency Summary Table
- Comparison Matrix
- Detailed Competency Results with Interview Guide

Important Note: The Personal Financial Advisor (Portuguese) assessment measures key factors related to high performance and tenure in this job. Attribute types measured vary by test, but can include cognitive ability, skills, knowledge, personality characteristics, emotional intelligence, and past behavioral history. This report includes a one page summary, followed by detailed results with an embedded interview guide. Note that these results should always be used as a part of a balanced candidate selection process that includes independent evaluation steps, such as interviews and reference checks.

Proprietary and Confidential



Overall

| Candidate | Score | | Interpretation | | | | |
|--|-------|---|----------------|--------------------------------|-----|----|-----|
| Richard Wantsajob | 74 | 0 | 35 | 50 | 65 | 80 | 100 |
| rich.wantsajob@gmail.com Personal Financial Advisor (Portuguese) February 22, 2025 | | Ū | | 20 | | | 100 |
| Summary: Moderate to High Performance Potential | | K | High | idate Sc er Risk er Risk | ore | | |

Competency Summary

| Competency | Score | Interpretation |
|---|-----------------------|-------------------|
| Cognitive Abilities (relates to job performance, problem-solving, ab | ility to learn, etc.) | |
| Analytical Thinking and Attention to Detail | 93 | 0 35 50 65 80 100 |
| Skills/Knowledge (relates to immediate readiness) | | |
| Consumer Finance-Related Accounting Concepts | 90 | 0 35 50 65 80 100 |
| Writing | 80 | 0 35 50 65 80 100 |
| Personality Characteristics (relates to fit with the job/team environ | ment) | |
| Adaptability | 87 | 0 35 50 65 80 100 |
| Drive | 88 | 0 35 50 65 80 100 |
| Integrity | 10 | 0 35 50 65 80 100 |
| Resilience | 71 | 0 35 50 65 80 100 |
| Teamwork | 63 | 0 35 50 65 80 100 |
| Emotional Intelligence (relates to situational judgment, performance | e and teamwork) | |
| Empathy and Emotional Self-Control | 66 | 0 35 50 65 80 100 |
| Behavioral History (relates to performance and turnover) | | |
| History Survey - Performance | 96 | 0 35 50 65 80 100 |
| History Survey - Tenure | 63 | 0 35 50 65 80 100 |

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Importance to Job



Comparison

Percentile scores indicate how the candidate compares to other test-takers within various groups. The candidate scored equal to or better than the fraction of test-takers indicated by the percentile.

| Test-Taker Group | Percentile | 0 | 10 | 20 | 30 | 40 | 50 | 60 | 70 | 80 | 90 | 100 |
|------------------|------------|---|----|----|----|----|----|----|----|-----|--------|-----|
| Global | 74th | | | | | | | | | I I | | |
| United States | 61st | | | | | | | | I. | I. | I I | |
| Example Company | 68th | | | | | | | | | I I | | |



| Candidate: | Richard Wantsajob, rich.wantsajob@gmail.com |
|----------------|--|
| Assessment: | Personal Financial Advisor (Portuguese) |
| Authorized: | February 22, 2025, by Sara Maple, Example Company, qamailsaram.mike@hravatar.com |
| Started: | February 22, 2025, 9:35:07AM EST |
| Completed: | February 22, 2025, 9:35:07AM EST |
| Overall Score: | 74 |

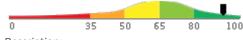
Cognitive Abilities Detail

This section contains a list of job-related cognitive abilities that have been evaluated in a job-like context using simulation technology. Studies have demonstrated that cognitive abilities are highly correlated with job performance for many jobs. Abilities also correlate with problem-solving and the ability to learn quickly.

Detail

Interview Guide

Analytical Thinking and Attention to Detail Score: 93



Description:

This scale indicates both the capacity to think in a thoughtful, discerning way, to solve problems, utilize resources, analyze data, and apply attention to detail. Individuals who demonstrate high amounts of analytical thinking are able to recognize patterns rapidly, navigate through problems, and resolve difficult problems systematically. Individuals who demonstrate high attention to detail produce work products that are consistently accurate and require little checking. They rarely forget schedule commitments or overlook even the smallest details.

Interpretation:

High scores in this area correlate with superior performance for many jobs.

Able to think in a thoughtful, discerning way. Can often solve difficult problems, plan manyfeatured tasks and projects, organize multiple resources, and analyze complex data. Able to quickly recall and use information when needed or appropriate. Additionally, able to achieve a high degree of thoroughness and accuracy in a work task. Concerned for all areas involved. Work products require little or no review or checking to maintain consistency. How do you handle a situation when you've messed up due to overlooking an important detail?

1 Is unable to handle the situation.

2

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Demonstrates the ability to admit to their error and quickly fix the error, but didn't put preventative systems in place.

3

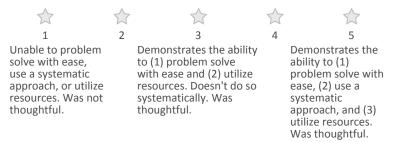
5 Demonstrates the ability to admit to their error and quickly fix the error, but didn't put preventative systems in place.

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Describe a time when you were given a problem without a lot of guidance or information. How did you handle that situation?





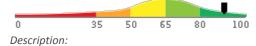
Knowledge and Skills Detail

This section contains a list of job-related knowledge areas and skills that have been evaluated. Low scores in these areas often indicate that additional learning may be required before top performance can be achieved.

Detail

Interview Guide

Consumer Finance-Related Accounting Concepts Score: 90



Avalia o conhecimento do candidato sobre os princípios contábeis relacionados às finanças do consumidor, com o objetivo de determinar o grau de treinamento que será necessário antes de o candidato se tornar produtivo.

Interpretation:

Candidate should achieve superior job performance in this area with little or no training.

As pontuações indicam um conhecimento prático sólido dos princípios contábeis relacionados às finanças do consumidor. O candidato provavelmente está pronto para ser produtivo sem treinamento básico ou com . entrada imediata em treinamento avançado. Provavelmente capaz de dar mentoria.

Writing



Description:

The ability to be concise, friendly, and accurate when drafting written communications.

Interpretation:

Superior writing skills can positively impact performance in many jobs.

Significantly above average. Conveys ideas accurately in a clear, concise and succinct format. See writing sample section of report for raw essay(s) submitted.

- Raw computed score: 80
- Computed score confidence: 75
- Approximate Word Count: 247

Please see below to view the essay submitted.

Fale de um projeto ou tarefa em que seu conhecimento das finanças do consumidor foi necessário para o sucesso. Como tudo correu?

O conhecimento foi

importante ou

exemplo.

moderadamente

demonstrado no

apenas moderadamente

N 1 O exemplo não

exigiu nem demonstrou conhecimento.



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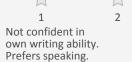




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5 Aplicação e demonstração claras e relevantes do conhecimento.

Are you comfortable when you need to express yourself through writing? Do you feel confident you can get the right message across? Tell me about a project or task where your writing skills were required for success. How did it go?



3 Somewhat confident in own writing ability. Writes frequently.



Very confident in ability to write. Has received compliments on clarity of written correspondences.

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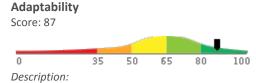
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Personality Characteristics Detail

This section contains a list of personality characteristics that are frequently associated with job performance. Remember, these are not skills and do not indicate the ability to do a job. Rather, they can be used to evaluate the candidate's fit with the general needs of the job and the organizational culture. Sample interview questions are provided to gather more information.

Detail

Interview Guide

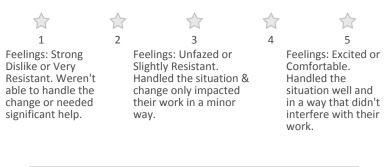


This scale reflects how accepting a person is of frequent or substantial changes in his or her job requirements. Changing work requirements usually cause stress and put pressure on an individual to adapt. High scorers usually thrive under changing work conditions, while low scorers may burn out or become paralyzed. In more stable job circumstances, high scorers may become bored, while low scorers would remain satisfied.

Interpretation:

The candidate's score in this area should contribute to enhanced overall job performance.

Thrives on change. Sees self as very flexible and easy-going. However, he or she may often be perceived as disinterested, unmotivated, or too easy-going in times of upheaval. Describe a time where you had to adapt to some significant changes at work. How did you feel? How did you handle the change?

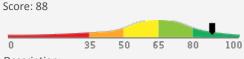


What are some of the techniques you use to keep yourself from getting burnt out when faced with ever-changing conditions?



Interview Guide

Drive



Description:

This scale reflects the degree to which an individual will work hard to achieve goals and solve critical problems in the organization. High scores on this scale indicate a person will be diligent in their work and use all necessary sources to solve problems. Low scores on this scale indicate a person may be unenthusiastic about work and may struggle with complex tasks and challenges.

Interpretation:

The candidate's score in this area should contribute to enhanced overall job performance.

Highly motivated by challenging goals and tasks, financial rewards, and/or recognition, and willing to work very hard to succeed. Very focused on understanding guidelines, following the rules and personal achievement. How do you react when you are faced with obstacles while trying to achieve a goal? How do you overcome them?

2 1 3 4 Reaction: Reaction: Ready but not Overwhelmed. excited. Candidate Struggles to come shows they are able to up with a clear way overcome the obstacle but only by doing the to overcome the obstacle and bare minimum. doesn't demonstrate hard work.

5 Reaction: Excited and ready. Candidate shows they are able to overcome the obstacle by putting in extra effort and being diligent.

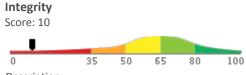
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How do you respond when the going gets tough and it seems like you and your team are facing a nearly impossible task?





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Description:

This scale reflects the degree to which an individual acts positively towards the organization, avoids unnecessary risk, and, simply put, does the right thing. High scores on this scale indicate a person will act in the organization's best interest, follow the rules, and work hard under limited supervision. Low scores on this scale indicate a person may engage in risk-taking behaviors, work to undermine the organization, and only do the bare minimum.

Interpretation:

The candidate's score in this area indicates risk of a negative impact on performance for some jobs. Additional probing is strongly recommended.

Distrusts the organization and management. Frequently assumes new ideas or changes will have a negative individual impact. Can be defensive regarding his or her own work, or show hostility towards management or company policies. May take unnecessary risks on the job. Describe an ideal person who has high integrity. What traits does that person have that set them apart?

Ŵ Ŵ Ŵ Ŵ 2 3 5 1 4 The person: (1) The person: (1) does the The person:(1) does the right thing right thing even under does the right thing even under challenging even under challenging circumstances, (2) is challenging honest OR has strong circumstances, is circumstances principles (2) honest, and (3) has strong principles

Do you think it's ever okay to withhold information from your supervisor? How would you judge whether doing so is okay or not?

1 Answer shows that they are not concerned about ethics or organizational values/rules.

2

Explains only situational circumstances. Judgement does not stem from an ethical standpoint.

3

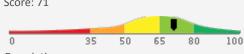
5 Explains only situational circumstances, or no circumstances. Judgement stems from ethical standards.

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Interview Guide



Score: 71



Description:

This scale reflects the degree to which an individual can withstand adversity, bounce back from difficult events, and be persistent in doing work tasks despite difficulties that come their way. High scores on this scale indicate a person will likely be able to deal with difficult situations with ease, perceive they have control over events in their life, and continue to push forward to achieve goals. Low scores on this scale indicate a person may claim that mistakes/failures were out of their control. Low scorers tend to not cope well with on-the-job stress and don't put in the extra effort to achieve success when obstacles come their way.

Please note that resilience is not a fixed trait. Unlike many other personality characteristics, resilience can be developed over time. Additionally, multiple factors can influence how resilient a person is within a specific situation. In recognition of these features, additional probing using suggested interview questions is strongly recommended.

Interpretation:

The candidate's score in this area should contribute to enhanced overall job performance.

Responses indicate that the candidate can effectively work through difficulties at work by exhibiting positive emotions and the ability to take control of events. Candidate can likely push forward to achieve their goals, even when obstacles come their way.

Tell me about a time you tried to reach an aggressive goal that you failed to achieve. What was the reason you missed the goal?

5 1 2 3 4 Their answer Their answer is a mix of Their answer revolves around what they could have revolves around outside forces done better and how them and what others could have they could have (boss, economy, helped impact their goal. done better to set coworkers, etc.) They do not take themselves up and achieve the goal. responsibility. How do you normally react to bad news? $\widehat{\mathbf{v}}$ 1 3 4 5

They get upset and don't know how to work through the challenges.

They get upset, however they see the positive outlook and have a plan to fix the challenges.

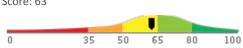
They are able to see the positive outlook in the long run and it doesn't impact their work.

Interview Guide

team.

Teamwork





Description:

This scale reflects the degree to which an individual works well with teams and maintains positive interpersonal relationships. High scores on this scale indicate a person will thrive in collaborative team settings and maintain highquality relationships with coworkers. Low scores on this scale indicate a person will prefer working on individual projects and may struggle to maintain close working relationships with colleagues.

Interpretation:

The candidate's score in this area indicates neither a positive nor a negative impact on performance.

Occasionally cultivates relationships. Comfortable meeting new people and sensitive to how others feel. Interested in balancing relationship-building with work objectives and priorities.

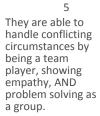
Describe a time when you worked in a team. What was your role? How did you delegate tasks with the other team members?

Ŵ Ŵ Ŵ 2 3 5 1 4 They describe their They describe their role They describe their role in a way that in a way that doesn't role in a way that does not show show significance. shows significance. significance. Delegation tactics were Delegation tactics Delegation tactics efficient and helpful. were efficient and were not efficient helpful. or helpful.

Describe a time when you were faced with a conflict while working on a team. How did you handle it?

Ŷ T 1 3 They are unable to conflicting appropriately handle conflicting circumstances while working on a

They are able to handle circumstances by being a team player, showing empathy, OR problem solving as a group.



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Emotional Intelligence Detail

This section contains a list of emotional intelligence characteristics that indicate how tuned in a candidate is to his or her own emotions, and those of others, as well as the candidate's ability to control his or her behavior in light of the emotions he or she is experiencing. These traits can often impact performance in groups or teams. Sample interview questions are provided to gather more information.





This scale reflects both the ability to sense and understand other people's feelings, feel sympathy for others, and see things from other people's point of view, and the ability to manage the desire to satisfy urges or impulses, showing restraint and managing behaviors to ensure appropriate and effective interactions with others.

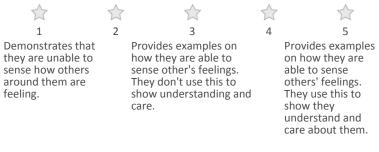
Interpretation:

The candidate's score in this area should contribute to enhanced overall job performance.

Demonstrates strengths in sensing the emotional needs of others, sympathizing with other people's problems, and seeing things from other people's point of view. Likely to be effective at demonstrating to customers or coworkers that they understand and care about them, resulting in improved customer loyalty, stronger work relationships, and reduced levels of conflict in the workplace.



How well can you sense how others around you are feeling? How do you use this information when interacting with them?



What do you typically do when you are working closely with someone who is verv upset?



Behavioral History Detail

This section evaluates answers the candidate gave concerning his or her work-related history. Studies often show that a candidate"s past behavior often indicates his or her future behavior. Potential caution areas (if any) are specified in each detail section.

Continued on next page.

History Survey -Performance



Score: 96



Description:

Evaluates elements of the candidate's past work and education history to identify indications of high or low performance potential.

Interpretation:

Score: 63

Description:

0

History Survey - Tenure

The candidate's score indicates past behaviors that contribute to high job performance.

Exhibits past behaviors and achievements that are likely to enhance job performance.

Exhibits past behaviors and achievements that are likely to result in significantly below average job performance. Additional probing in this area is highly recommended.



What are some of the reasons you have left previous jobs?



Evaluates a candidate's past employment history and related factors for indications of potentially low job tenure.

Interpretation:

The candidate's score indicates past behaviors that neither detract from nor enhance job performance.

Exhibits behaviors likely to result in average job tenure.

2 Many different reasons. Blames

Circumstances for leaving generally credible or somewhat outside control.

3



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Writing Sample(s)

During the assessment, the candidate was asked to write one or more passages. The text they wrote is included in the table below for review.

1

employer.

Interview Guide

| Writing Sample - Question | Response |
|--|--|
| Please write an essay describing the keys to creative writing. | This is a sample essay. In a real test situation, the candidate or test taker would write an essay as a part of their assessment, in response to the question associated with this entry. All reports will share their writing as received. In some cases, our artificial intelligence engine will process their response to create a numerical score. Our system also checks for plagiarism, both among previously submitted essays, and the broader Internet. Additionally, spelling, grammar, and style checks are performed. |
| | Essay typically are from 150 to 600 words. They can be written in response to an |

ically are from 150 to 600 words. They can be written in response to an explicit question, or they can be free-form responses to general questions.



Identity Confirmation Photos

The following photos of the candidate and any identification were uploaded during the assessment session.

| Photo Analysis Results | | | | | | |
|---------------------------------------|--|--|--|--|--|--|
| - Risk: | Medium risk of cheating based on image inconsistencies | | | | | |
| - Percent match among processed faces | 100% | | | | | |
| - Total images processed | 17 | | | | | |
| - Total images with valid faces | 14 (82%) | | | | | |
| - Total pairs of faces compared | 13 | | | | | |
| - Pairs in which faces matched | 13 (100%) | | | | | |



Pre/Post-Test Photo



ID Photo



In-Test Error Detected (No Face Detected)



In-Test Error Detected (No Face Detected)



In-Test Error Detected (No Face Detected)



In-Test Photo



In-Test Photo



In-Test Photo



In-Test Photo



Pre/Post-Test Photo

Report Preparation Notes

- Hiring decisions should never be based on a single source of information. The most effective use of this assessment report is as a part of a multi-faceted program of candidate evaluation that includes resume review, interviews, and reference checks.
- Overall vs Percentiles Scores: The overall score reflects the success in the test, based on the mean (average) and standard deviation of the test scores. The percentile score reflects the percentage of test-takers who scored equal or below this overall score. We recommend you use the Overall Score as your primary evaluation criteria. However, percentile scores can often be useful in comparing specific candidates against one another and with a group, such as for test takers in a certain organization or within a certain account.
- Note that comparison information is calculated based on completed instances of this assessment at that time the assessment is scored. As additional instances are completed, the comparative data may change. You can always update a report to the current values by clicking on 'Recalculate Percentiles' within the online results viewing pages at www.hravatar.com.
- Most competency scores are norm-based, which means that they can be interpreted in terms of their distance from the average or mean score. For all scales, a score equal to the mean receives a score of 65 and scores above and below this value are set so that a score change of 15 equals one standard deviation.
- For linear competencies, higher is better across the entire scale. For these scales a score between 65 and 80 (light green) represents 0 to 1 standard deviation above the mean and a score above 80 (dark green) represents more than one standard deviation above the mean. Similarly, a score of 50 65 (yellow) represents 0 to 1 standard deviation below the mean, while a score of 35 50 (orange) equates to 1 to 2 standard deviations below the mean, and a score below 35 represents more than 2 standard deviations below the mean.
- This assessment makes use of data from the Occupational Information Network (O*NET), which is funded by the U.S. Federal Government - U.S. Department of Labor/Employment and Training Administration (USDOL/ETA) - as a primary source of occupational information. The O*NET database contains information on hundreds of standardized and occupation-specific descriptors that are continually updated by ongoing research. These data are used in preparing descriptive information as well as setting relative weights between competencies used in calculating the overall score. For additional information about O*NET, visit http://www.onetcenter.org.
- O*Net Standard Occupational Code (SOC) Used: 13-2052.00
- O*Net Version: 26.3
- Sim ID: 17394-1, Key: 0-0, Rpt: 13, Prd: 7906, Created: 2025-02-22 14:35 UTC
- UA: Mozilla/5.0 (Windows NT 6.3; Trident/7.0; Touch; rv:11.0) like Gecko



Score Calculation Detail

The following table provides a summary of how the overall score was calculated from the individual competency scores. Competency scores are calculated on a 0-100 scale by first calculating a Z statistic based on test-taker responses and then transforming the Z value to a scale with target mean and standard deviation. Certain competencies have a normal score distribution where it is best to be closest to the mean. For these competencies we modify the Z statistic by multiplying its absolute value by minus 1 for the overall score calculation. Next, to calculate the overall score, a weighted average of all modified competency Z statistics is computed and this weighted average is itself transformed to a Z statistic, which is then transformed to a score with the same target mean and standard deviation. Finally outlier scores are adjusted if they are below 0 or above 100.

| Competency | Score | How applied to overall | Score Value Used | Weight (%) |
|---|--------------------|------------------------|------------------|------------|
| Adaptability | 87.3222 | Z-Statistic | 1.4881 | 6.2781 |
| Consumer Finance- Related Accounting Concepts | 90.9632 | Z-Statistic | 1.7309 | 18.5760 |
| Drive | 88.8252 | Z-Statistic | 1.5883 | 7.5175 |
| Empathy and Emotional Self-Control | 66.6402 | Z-Statistic | 0.1093 | 9.2880 |
| Writing | 80.8488 | Z-Statistic | 1.0566 | 17.4150 |
| Integrity | 10.0000 | Z-Statistic | -3.6667 | 8.1270 |
| Analytical Thinking and Attention to Detail | 93.2240 | Not used in Overall | 0.0000 | 0.0000 |
| History Survey - Performance | 96.3147 | Z-Statistic | 2.0876 | 9.2880 |
| History Survey - Tenure | 63.9316 | Z-Statistic | -0.0712 | 9.2880 |
| Resilience | 71.8785 | Z-Statistic | 0.4586 | 7.5175 |
| Teamwork | 63.1190 | Z-Statistic | -0.1254 | 6.7048 |
| Weighted Average of Co | mpetency Z-Scores: | | | 0.6439 |
| Mean applied to Raw W | eighted Avg: | | | 0.0000 |
| Standard Deviation appl | | 1.0000 | | |
| Normalized Raw Score: | | 0.6439 | | |
| Mean: | | | | 65.0000 |
| Standard Deviation Used | : | | | 15.0000 |
| Final Overall Score: | | | | 74.6582 |



Notes

(This area is intentionally blank - it's reserved as space for your notes.)